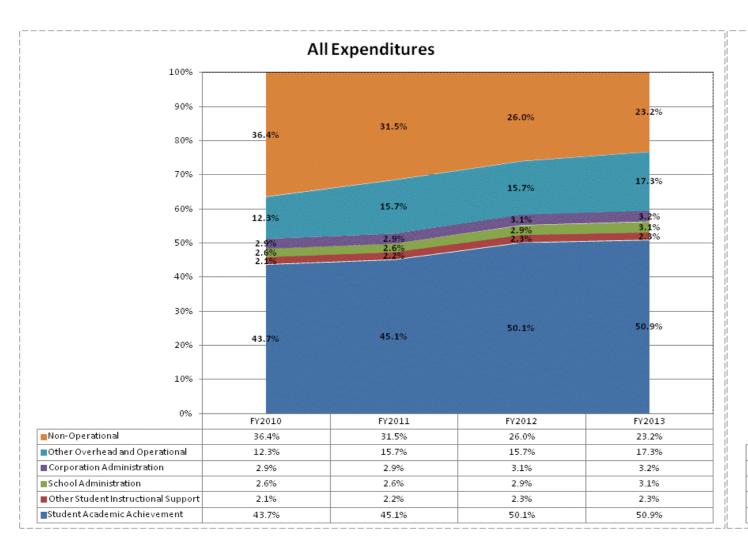
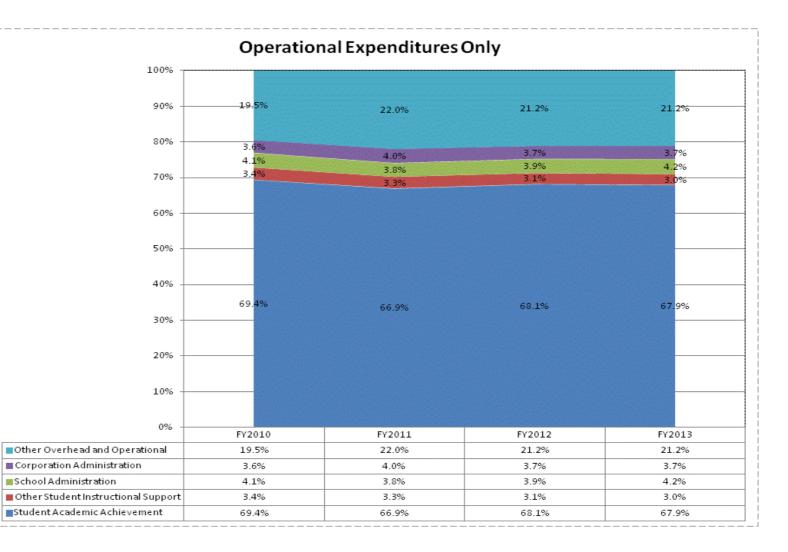
	FY06 % of Total		FY09 % of Total		FY12 % of Total		FY13 % of Total	
Concord Community Schools (2270)	FY 2006	Exp	FY 2009	Exp	FY 2012	Ехр	FY 2013	Exp
Student Academic Achievement	\$26,308,111	56.8%	\$24,880,479	47.8%	\$26,557,422	50.1%	\$27,125,503	50.9%
Student Instructional Support	\$2,324,716	5.0%	\$2,899,022	5.6%	\$2,732,996	5.2%	\$2,884,984	5.4%
Overhead and Operational	\$7,686,860	16.6%	\$9,127,384	17.5%	\$9,922,838	18.7%	\$10,890,583	20.4%
Nonoperational	\$10,030,517	21.6%	\$15,156,160	29.1%	\$13,759,112	26.0%	\$12,372,294	23.2%
Grand Total	\$46,350,203		\$52,063,045		\$52,972,368		\$53,273,363	

	FY 2006	FY 2009	FY 2012	FY 2013
Student Instructional Expenditures (Academic Achievement plus Support)	61.8%	53.4%	55.3%	56.3%





Account	FY 2006	FY 2009	FY 2012	FY 2013	Increase from FY 2006	Increase from FY 2009	Increase from previous year
Student Academic Achievement							
11050 Regular Programs; Full Day Kindergarten	\$60,322	\$941,683	\$918,732	\$825,458	> 500%	-12%	-10%
11100 Regular Programs; Elementary	\$6,187,117	\$8,374,804	\$9,181,077	\$9,611,716	55%	15%	5%
11200 Regular Programs; Middle/Junior High	\$2,005,318	\$2,539,850	\$2,574,349	\$2,685,973	34%	6%	4%
11300 Regular Programs; High School	\$3,709,678	\$4,877,411	\$5,115,137	\$5,489,103	48%	13%	7%
11460 Vocational Education; Occupational Home Economics	\$34,545	\$117,099	\$142,373	\$138,437	301%	18%	-3%
11470 Vocational Education; Business Education	\$62,148	\$355,946	\$313,580	\$319,429	414%	-10%	2%
11480 Vocational Education; Industrial Education A	\$0	\$288,369	\$220,913	\$238,674	N/A	-17%	8%
11510 Vocational Education; Cooperative Education	\$0	\$298	\$434	\$224	N/A	-25%	-48%
11630 Regular Programs; Alternative Education Programs; High School	\$0	\$80,337	\$84,587	\$88,337	N/A	10%	4%
11910 Other Regular Programs; Competency Testing	\$365,395	\$4,114	\$1,713	\$1,568	-100%	-62%	-8%
12110 Gifted And Talented; Gifted and Talented	\$181,921	\$326,274	\$192,474	\$199,714	10%	-39%	4%
12150 Gifted And Talented; High Ability Student Programs	\$0	\$407	\$12,913	\$0	N/A	-100%	-100%
12210 Mental Disabilities; Mild Mental Disabilities	\$168,851	\$141,563	\$143,284	\$365,201	116%	158%	155%
12220 Mental Disabilities; Moderate Mental Disabilities	\$2,461	\$1,827	\$1,279	\$1,195	-51%	-35%	-7%
12320 Physical Impairment; Multiple Disabilities	\$148,530	\$241,362	\$285,643	\$42,117	-72%	-83%	-85%
12330 Physical Impairment; Visual Impairment	\$0	\$0	\$0	\$16,752	N/A	N/A	N/A
12340 Physical Impairment; Hearing Impairment	\$0	\$0	\$82	\$27,203	N/A	N/A	> 500%
12350 Physical Impairment; Homebound	\$10,232	\$25,223	\$44,995	\$36,225	254%	44%	-19%
12410 Emotional Disabilities; Emotional Disabilities; Full Time	\$161,599	\$190,449	\$185,845	\$52,994	-67%	-72%	-71%
12420 Emotional Disabilities; Emotional Disabilities; All Others	\$101,333	\$190,449	\$103,043	\$95,385	N/A	N/A	N/A
12510 Culturally Different; Communication Disorders	\$75,038	\$94,490	\$17,185	\$18,382	-76%	-81%	7%
12610 Learning Disability	\$713,872	\$951,667	\$985,070	\$1,046,024	47%	10%	6%
12710 Equal Opportunity At Risk	\$11,078	\$14,275	\$903,070 \$0	\$1,040,024	-100%	-100%	N/A
			\$0 \$0	\$0 \$0	-100%	-100%	N/A
12810 Special Education Preschool	\$273,189	\$190,894 \$744,626	* -			-100%	5%
12900 Other Special Programs	\$332,903 \$440,633	\$741,626 \$455,376	\$624,019	\$657,015	97%		
14100 Summer School Programs; Elementary	\$119,622 \$43,670	\$155,376 \$20,423	\$144,219	\$89,622	-25%	-42%	-38%
14200 Summer School Programs; Middle/Junior High School	\$13,679 \$405,700	\$89,123	\$31,280	\$10,671	-22%	-88%	-66%
14300 Summer School Programs; High School	\$125,799	\$95,337	\$99,766	\$134,200	7%	41%	35%
15100 Enrichment Programs; Non-Credit	\$1,000	\$0	\$0	\$0	-100%	N/A	N/A
16100 Remediation Testing	\$39,321	\$3,087	\$0	\$0	-100%	-100%	N/A
16200 Preventive Remediation	\$212,754	\$347,076	\$162,334	\$181,565	-15%	-48%	12%
17300 Payments to Other Governmental Units Within State; Area Vocational School (Participa	\$231,918	\$331,766	\$414,119	\$389,980	68%	18%	-6%
17400 Payments to Other Governmental Units Within State; Joint Services and Supply; Speci	\$1,053,778	\$1,239,757	\$2,118,172	\$1,958,052	86%	58%	-8%
17600 Payments to Other Governmental Units Within State; Joint Services and Supply; Other	\$167,498	\$176,788	\$247,404	\$206,371	23%	17%	-17%
22110 Improvement of Instruction; Service Area Direction	\$119,739	\$173,980	\$395,423	\$427,024	257%	145%	8%
22120 Improvement of Instruction; Instruction and Curriculum Development	\$214,104	\$431,365	\$491,294	\$493,766	131%	14%	1%
22210 Library/Media Services; Service Area Direction	-\$5,185	\$0	\$0	\$0	N/A	N/A	N/A
22220 Library/Media Services; School Library	\$207,165	\$298,209	\$209,531	\$275,220	33%	-8%	31%
22230 Library/Media Services; Audiovisual	\$37,021	\$39,865	\$43,141	\$45,104	22%	13%	5%
22250 Library/Media Services; Computer Assisted Instruction Services	\$76,320	\$66,828	\$94,446	\$60,078	-21%	-10%	-36%
22310 Instruction, Related Technology; Technology Service Supervision and Administration	\$48,070	\$122,747	\$24,822	\$16,813	-65%	-86%	-32%
22320 Instruction, Related Technology; Student Learning Centers	\$0	\$218,748	\$259,507	\$249,357	N/A	14%	-4%
22360 Instruction, Related Technology; Network Support	\$328,841	\$57,223	\$88,641	\$50,349	-85%	-12%	-43%
22900 Other Support Service, Instructional Staff	\$0	\$0	\$6,393	\$10,500	N/A	N/A	64%
25520 Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs	\$487,662	\$533,235	\$681,243	\$569,705	17%	7%	-16%
26497 2007 Account Code - Teachers Retirement Fund	\$937,948	\$0	\$0	\$0	N/A	N/A	N/A
Student Academic Achievement Total	\$18,921,251	\$24,880,479	\$26,557,422	\$27,125,503	43%	9%	2%
Student Instructional Support							
Student Instructional Support 21120 Attendance and Social Work Services; Attendance Services	\$19,549	\$38,170	\$38,515	\$41,088	110%	8%	7%
	,	,	,	,			

					Increase from	Increase from	Increase from
Account	FY 2006	FY 2009	FY 2012	FY 2013	FY 2006	FY 2009	previous year
21130 Attendance and Social Work Services; Social Work Services	\$2,725	\$1,903	\$380	\$308	-89%	-84%	-19%
21220 Guidance Services; Counseling Services	\$678,575	\$926,226	\$826,546	\$744,631	10%	-20%	-10%
21290 Guidance Services; Other Guidance Services	\$7,735	\$11,652	\$29,686	\$36,199	368%	211%	22%
21340 Health Services; Nurse Services	\$202,457	\$304,309	\$301,792	\$315,799	56%	4%	5%
21390 Health Services; Other Health Services	\$0	\$0	\$0	\$0	N/A	N/A	N/A
21420 Psychological Testing	\$532	\$1,975	\$365	\$0	-100%	-100%	-100%
21520 Speech Pathology and Audiology Services; Speech Pathology Services	\$0	\$0	\$0	\$0	N/A	N/A	N/A
21890 Special Education Administration; Other Special Education Administration	\$3,008	\$0	\$6,764	\$4,317	44%	N/A	-36%
21910 Other Support Services, Students; Service Area Direction	\$0	\$0	\$5,733	\$0	N/A	N/A	-100%
21990 Other Support Services, Students; Other Student Services	\$0	\$0	\$100	\$65,217	N/A	N/A	> 500%
24100 Office of The Principal	\$999,708	\$1,614,473	\$1,522,394	\$1,676,563	68%	4%	10%
24900 Other Support Services, School Administration	\$1,464	\$315	\$721	\$863	-41%	174%	20%
Student Instructional Support Total	\$1,915,753	\$2,899,022	\$2,732,996	\$2,884,984	51%	0%	6%
Overhead and Operational							
23120 Board of Education; Service Area Assistants	\$36,576	\$45,595	\$28,380	\$45,539	25%	0%	60%
23150 Board of Education; Legal Services	\$71,506	\$112,090	\$114,130	\$125,337	75%	12%	10%
23160 Board of Education; Promotion Expenses	\$3,050	\$2,429	\$1,742	\$615	-80%	-75%	-65%
23190 Board of Education; Other Governing Body Services	\$0	\$0	\$0	\$3,469	N/A	N/A	N/A
23210 Executive Administration; Office of The Superintendent	\$305,752	\$446,032	\$418,652	\$485,614	59%	9%	16%
23290 Executive Administration; Other Executive Administration Services	\$10,349	\$8,320	\$10,588	\$7,247	-30%	-13%	-32%
25110 Fiscal Services; Office of The Business Manager	\$101,759	\$156,671	\$141,682	\$168,126	65%	7%	19%
25120 Fiscal Services; Service Area Direction	\$84,467	\$124,721	\$139,408	\$148,801	76%	19%	7%
25150 Fiscal Services; Payroll Services	\$1,059	\$1,359	\$1,858	\$1,956	85%	44%	5%
25191 Other Fiscal Services; Refund of Revenue	\$15,239	\$35,551	\$1,677	\$719	-95%	-98%	-57%
25195 Other Fiscal Services; Bank Account Service Charge	\$9,521	\$6,417	\$9,264	\$3,435	-64%	-46%	-63%
25196 Other Fiscal Services; Cash Change	\$1,525	\$1,280	\$1,635	\$1,510	-1%	18%	-8%
25199 Other Fiscal Services; Other	\$1,106	\$0	\$2,529	\$839	-24%	N/A	-67%
25300 Printing, Publishing, and Duplicating Services	\$7,629	\$49,856	\$47,454	\$58,068	> 500%	16%	22%
25400 Planning, Research, Development and Evaluation	\$710	\$646	\$725	\$725	2%	12%	0%
25750 Personnel Services; Health Services	\$5,860	\$5,941	\$11,373	\$7,143	22%	20%	-37%
25810 Administrative Technology Services; Technology Services Supervison And Administra	\$0	\$105,546	\$113,767	\$3,543	N/A	-97%	-97%
25840 Administrative Technology Services; Systems Operations	\$0	\$79,950	\$74,842	\$64,985	N/A	-19%	-13%
25850 Administrative Technology Services; Network Support	\$0	\$244,839	\$392,356	\$445,641	N/A	82%	14%
25860 Administrative Technology Services; Hardware Maintenance And Support	\$0	\$172,584	\$109,736	\$118,971	N/A	-31%	8%
25890 Other Technology Services	\$0	\$9,340	\$0	\$0	N/A	-100%	N/A
26100 Operation and Maintenance of Plant Services; Service Area Direction	\$0	\$0	\$0	\$89	N/A	N/A	N/A
26200 Operation and Maintenance of Plant Services; Maintenance of Buildings	\$2,301,171	\$2,936,571	\$2,743,521	\$2,927,825	27%	0%	7%
26300 Operation and Maintenance of Plant Services; Maintenance of Grounds	\$104,743	\$152,729	\$199,545	\$199,579	91%	31%	0%
26400 Operation and Maintenance of Plant Services; Maintenance of Equipment	\$693,893	\$601,155	\$644,667	\$598,296	-14%	0%	-7%
26495 2007 Account Code - Support Services, Central; Other Staff Services; Official Bonds	\$100	\$0	\$0	\$0	N/A	N/A	N/A
26500 Operation and Maintenance of Plant Services; Vehicle Maintenance (not buses)	\$360	\$0	\$29,413	\$278	-23%	N/A	-99%
26600 Operation and Maintenance of Plant Services; Security Services	\$0	\$16,000	\$27,868	\$27,513	N/A	72%	-1%
26700 Operation and Maintenance of Plant Services; Insurance	\$134,252	\$223,629	\$333,423	\$370,967	176%	66%	11%
26800 Operation and Maintenance of Plant Services; Other Operation and Maintenance of Pla	\$0	\$0	\$23,710	\$24,114	N/A	N/A	2%
27010 Student Transportation; Service Area Direction	\$171,356	\$225,755	\$295,830	\$124,821	-27%	-45%	-58%
27100 Student Transportation; Vehicle Operation	\$657,949	\$843,507	\$891,359	\$991,356	51%	18%	11%
27200 Student Transportation; Monitoring Services	\$33,735	\$62,599	\$72,126	\$74,774	122%	19%	4%
27300 Student Transportation; Vehicle Servicing and Maintenance	\$353,464	\$358,829	\$606,637	\$571,540	62%	59%	-6%
27400 Student Transportation; Purchase of School Buses	\$0	\$0	\$7,500	\$730,572	N/A	N/A	> 500%
27500 Student Transportation; Insurance on Buses	\$77,250	\$36,485	\$40,552	\$43,375	-44%	19%	7%

					Increase from	Increase from	Increase from
Account	FY 2006	FY 2009	FY 2012	FY 2013	FY 2006	FY 2009	previous year
27700 Student Transportation; Contracted Transportation Services	\$127,487	\$131,697	\$89,253	\$87,712	-31%	-33%	-2%
27900 Student Transportation; Other Student Transportation Services	\$66,627	\$31,753	\$25,290	\$37,254	-44%	17%	47%
27910 Student Transportation; Bus Driver Training	\$0	\$824	\$40	\$30	N/A	-96%	-25%
31100 Food Services Operations; Service Area Direction	\$151,690	\$232,864	\$310,358	\$328,944	117%	41%	6%
31200 Food Services Operations; Food Preparation and Dispensing	\$402,496	\$565,766	\$708,349	\$748,894	86%	32%	6%
31400 Food Services Operations; Food Purchases	\$961,879	\$1,098,055	\$1,251,599	\$1,310,367	36%	19%	5%
Overhead and Operational Total	\$6,894,558	\$9,127,384	\$9,922,838	\$10,890,583	58%	19%	10%
Nonoperational							
33100 Community Service Operations; Direction of Community Services	\$257	\$0	\$0	\$0	-100%	N/A	N/A
33200 Community Recreation	\$89,095	\$52,987	\$66,291	\$70,563	-21%	33%	6%
33300 Civic Services	\$0	\$83,632	\$90,484	\$89,675	N/A	7%	-1%
33400 Athletic Coaches	\$252,313	\$320,873	\$355,674	\$356,317	41%	11%	0%
33910 High School Band Uniforms	\$0	\$0	\$0	\$0	N/A	N/A	N/A
33990 Other Community Services; Other	\$17,217	\$33,300	\$68,280	\$47,621	177%	43%	-30%
41000 Facilities Acquisition and Construction; Land Acquisition and Development	\$85,000	\$503,218	\$21,372	\$0	-100%	-100%	-100%
43000 Facilities Acquisition and Construction; Professional Services	\$48,871	\$243,502	\$103,579	\$8,221	-83%	-97%	-92%
45100 Building Acquisition, Construction and Improvements	\$213,414	\$3,318,252	\$1,246,710	\$310,856	46%	-91%	-75%
45200 Building Acquisition, Construction and Improvement; Energy Savings Contracts	\$0	\$0	\$146,400	\$146,400	N/A	N/A	0%
45400 Building Acquisition, Construction and Improvement; Sports Facilities	\$5,539	\$75,361	\$22,256	\$5,359	-3%	-93%	-76%
45500 Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment	\$530,382	\$756,040	\$742,475	\$781,126	47%	3%	5%
46000 Facilities Acquisition and Construction; Purchase of Moveable Equipment	\$432	\$36,838	\$196,410	\$76,192	> 500%	107%	-61%
47000 Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment	\$1,665,095	\$963,759	\$803,147	\$539,060	-68%	-44%	-33%
49000 Facilities Acquisition and Construction; Other Facilities Acquisition and Construction	\$54,085	\$168,526	\$48,637	\$11,888	-78%	-93%	-76%
51100 Debt Services; Principal on Debt; Bonds	\$820,000	\$2,545,000	\$210,000	\$220,000	-73%	-91%	5%
51600 Debt Services; Principal on Debt; Other Department of Local Government Finance App	\$325,000	\$0	\$0	\$0	-100%	N/A	N/A
52100 Debt Services; Interest on Debt; Bonds	\$18,450	\$314,937	\$176,297	\$178,404	> 500%	-43%	1%
52200 Debt Services; Interest on Debt; Temporary Loans	\$196,986	\$410,428	\$0	\$0	-100%	-100%	N/A
52600 Debt Services; Interest on Debt; Other Department of Local Government Finance Appr	\$111,535	\$0	\$0	\$0	-100%	N/A	N/A
53100 Debt Services; Lease Rental; Buildings; Principal	\$5,497,488	\$3,905,000	\$5,660,000	\$5,895,000	7%	51%	4%
53150 Debt Services; Lease Rental; Buildings; Interest	\$0	\$1,403,750	\$3,798,000	\$3,572,500	N/A	154%	-6%
53200 Debt Services; Lease Rental; Equipment ; Principal	\$0	\$0	\$0	\$0	N/A	N/A	N/A
59100 Other Debt Services Obligations; Registrars Fee	\$23,965	\$20,758	\$3,100	\$63,112	163%	204%	> 500%
Nonoperational Total	\$9,955,122	\$15,156,160	\$13,759,112	\$12,372,294	24%	-18%	-10%
Prorated By Fund							
26491 2007 Account Code - PERF	\$356,125	\$0	\$0	\$0	N/A	N/A	N/A
26492 2007 Account Code - Social Security	\$1,525,369	\$0	\$0	\$0	N/A	N/A	N/A
26493 2007 Account Code - Workmen's Compensation	\$112,136	\$0	\$0	\$0	N/A	N/A	N/A
26494 2007 Account Code - Group Insurance	\$2,257,596	\$0	\$0	\$0	N/A	N/A	N/A
26496 2007 Account Code - Unemployment Compensation	\$5,908	\$0	\$0	\$0	N/A	N/A	N/A
26498 2007 Account Code - Severance / Early Retirement Pay	\$4,406,385	\$0	\$0	\$0	N/A	N/A	N/A
Prorated By Fund Total	\$8,663,519	\$0	\$0	\$0	N/A	N/A	N/A
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